

## **Kathleen Klink, MD, FAAFP**



### **Personal Narrative -- February 2026**

Having retired from my physician roles in clinical practice, academic positions, health policy and public service, my priorities have shifted. I completed the Contemplative Medicine fellowship at the New York Zen Center for Contemplative Care (NYZCCC) in 2023-24 followed by two semesters, also under the auspices of NYZCCC studying Clinical Pastoral Education. I found supporting patients as a chaplaincy student, a distinctively different role from that as a physician, that I gained new insights about illness, about loss, family dynamics, and about myself as well.

My hope is to use my clinical experiences as a physician combined with contemplative and pastoral training to support people who may be frail, perhaps facing end-stage illness, or homebound, along with those close to them, through the auspices of service organizations including hospices and established community groups.

My current academic titles include Assistant Clinical Professor Emerita, Center for Family and Community Medicine and Special Lecturer, Columbia University Irvine Medical Center, reflecting my roles as founding faculty and Director of the Center, Chief of Service at NY Presbyterian Hospital for over a decade.

My overriding career objectives have included advancing care for underserved people through clinical and leadership roles in Community Health Centers in New York City and academic institutions, along with health policy initiatives, on the local and federal levels. Primary care development initiatives included clinical service, educational initiatives, academic advancement, mentoring and leadership development.

As a Robert Wood Johnson Health Policy Fellow in the office of then Senator Hillary Rodham Clinton, collaborations with the public, professional organizations and Congressional leaders led to legislation included in the Affordable Care Act passed in 2010. The language included in the Public Health Service Title VII programs enhanced primary care, mental and dental health workforce clinical and training program development. Through my service as Director of the Division of Medicine and Dentistry, Bureau of Health Professions, U.S. Department of Health and Human Services, Health Resources and Services Administration (HRSA), I oversaw the establishment of the legislated initiatives.

With Congressional and federal administrative experience, as Medical Director of the Robert Graham Center for Policy Studies in Family Medicine and Primary Care, the Center continued to

support primary care initiatives including expanding the knowledge base regarding primary care benefits through data analysis, publications, and national conference initiatives.

In my role as the Veterans Health Administration's Office of Academic Affiliations Chief of Health Professions Education and Senior Advisor to the Chief Officer, I lead efforts to expand educational opportunities across the VA's clinical settings, focusing on educating, recruiting and retaining clinicians for underserved areas such as rural clinical sites. One of four statutory missions of the Veterans Health Administration is clinical education. The VA, the largest integrated health system in the U.S., supports more than 125,000 students and trainees representing over forty professions, including over 40,000 medical and dental residents annually. Team based interprofessional training and service were a mainstay of the supported program initiatives. Implementation of clinical educational experiences and faculty development programs, both known to attract, support and retain clinicians and faculty were priorities.

Currently, I review manuscript submissions for the Journal of Graduate Medical Education and the Journal of Interprofessional Education and Practice. As a member of the National Academy of Medicine—Robert Wood Johnson Health Policy Quarterly Alumni Forum Planning Committee, my policy and clinical experience provide perspective in forum planning.

I graduated from the University of Miami School of Medicine (now Miller School of Medicine) and completed family medicine residency at UM/Jackson Memorial Hospital. I am board certified in family medicine, with the degree of Fellow, American Academy of Family Medicine.

### **Honors and Awards**

2019: Society of Teachers of Family Medicine Lynn and Joan Carmichael Leadership in Family Medicine National Recognition Award

2018: Top Reviewer, Journal of Graduate Medical Education, 2017

2014: Certificate of Appreciation for Outstanding Leadership and Significant Contributions to the Success of the Division of Medicine and Dentistry, by Rebecca Spitzgo, Associate Administrator, HRSA, February 19, 2014

2013: Administrator's Citation for Outstanding Group Performance, Interprofessional Oral Health Core Clinical Competencies Team, by Mary Wakefield, Administrator, HRSA, Nov 18, 2013

2013: U.S. Dept of Health and Human Services Certificate of Appreciation as Mentor, Government Leaders of Tomorrow (GL4T) Program, by Kathleen Sebelius, Secretary, DHHS, Aug 2, 2013

2013: American Academy of Family Physicians: "Beyond the Call: Members Making a Difference—Leadership"

2007-08: Robert Wood Johnson Health Policy Fellowship Grant and Award;  
Service in the Office of Senator Hillary Rodham Clinton, Jan – December 2008

2007: Family Medicine Education Consortium "This I Believe" Essay award, 2007

2006: Family Medicine Education Consortium Visual Arts Award: Video production: "Family Medicine at Columbia University Medical Center"

1999: New York Presbyterian Hospital Family Medicine Residency Program  
"Teacher of the Year,"

1988: University of Miami Medical Women, "House Officer of the Year Award"

1987: University of Miami Medical Women, "House Officer of the Year Award"

1985: University of Miami School of Medicine Graduating Class:

- Outstanding Student in Family Medicine
- Outstanding Student in Nutritional Studies
- American Medical Association Scholarship in Clinical Nutrition

### **Publications and Presentations (Peer Reviewed Publications Sorted by Topic)**

#### Graduate Medical Education to Meet Public Need

1. Kathleen A. Klink, Anthony P. Albanese, Edward T. Bope, Karen M. Sanders, Veterans Affairs Graduate Medical Education Expansion Addresses U.S. Physician Workforce Needs, *Acad Med.* 2022;97:1144–1150. First published online November 30, 2021.

2. Albanese A, Ayvazian J, Bope E, Van Gilder A, Pelic C, Sanders K, Lypson M, Clary C, Klink K. A Year 3 Progress Report on Graduate Medical Education Expansion in the Veterans Access Choice and Accountability Act. *Federal Practitioner*, 2018;35(2): 22 – 27.

3. Coutinho A, Klink KA, Wingrove P, Petterson S, Phillips RL, Bazemore A. Changes in Primary Care Graduate Medical Education Are Not Correlated with Indicators of Need: Are States Missing an Opportunity to Strengthen Their Primary Care Workforce? *Academic Medicine*, December 2016

4. Hemeida S, Klink KA, Bazemore AB, Petterson S, Peterson L. Sponsoring Institutions with Five or Fewer Residency Programs Produce a Larger Proportion of General Internists and Family Physicians. *Journal American Board Family Medicine* 2016; 29: 301-302. May-June 2016.

5. Barclift SC, Brown EJ, Finnegan SC, Cohen ER, Klink KA. Teaching Health Center Graduate Medical Education Locations Predominantly Located in Federally Designated Underserved Areas. *Journal of Graduate Medical Education*, May 1, 2016.

6. Carney PA, Eiff MP, Green LA, Carraccio C, Smith DG, Pugno PA.; lobst W, McGuinness G, Klink KA, Jones SM, Tucker L, Holmboe E. Transforming Primary Care Residency Training: A Collaborative Faculty Development Initiative Among Family Medicine, Internal Medicine, and Pediatric Residencies. *Academic Medicine* 90(8):1054-1060, August 2015.

7. Elizabeth Brown, MD and Kathleen Klink, MD, FAAFP. Teaching Health Center GME Funding Instability Threatens Program Viability. *Am Fam Physician.* 2015 Feb 1;91(3):168-170.

8. Richard E. Rieselbach, MD, MACP; Paul H. Rockey, MD, MPH; Thomas J. Nasca, MD, MACP; Kathleen Klink, M.D., Robert L. Phillips, Jr., M.D., MSPH; Malcolm Cox, MD; David N. Sundwall, MD; John G. Frohna, MD, MPH and Katherine Neuhausen, M.D., MPH. Teaching

Health Centers: An Attainable and Near-Term Pathway to Expand Graduate Medical Education, *Annals of Internal Medicine*. 2014;161(9):668-669. doi:10.7326/M14-1838.

9. Klink KA, Joice SE, McDevitt SK. Impact of the Affordable Care Act on Grant-Supported Primary Care Faculty Development. *Journal of Graduate Medical Education* Sep 2014, Vol. 6, No. 3 pp. 419-423

### Primary Care Systems Development to Improve Access and Outcomes

10. Petterson S, McNellis R, Klink K, Meyers D, Bazemore A. The State of Primary Care in the United States: A Chartbook of Facts and Statistics. January 2018.

11. Moore M, Coffman M, Jetty A, Klink KA, Petterson S, Bazemore AB. "Family Physicians Report Considerable Interest in Telehealth Services but Limited Use." *Journal of the American Board of Family Medicine*, May–June 2017, Vol. 30 No. 32017.

12. Coffman M, Moore M, Jetty A, Klink KA, Bazemore A. Who Is Using Telehealth in Primary Care? Safety Net Clinics and HMOs. *Journal American Board of Family Medicine*. *Journal American Board Family Medicine* 2016; 29:432-433; July-August 2016.

13. M. Patrice Eiff, MD, Larry A. Green, MD, Eric Holmboe, MD, Furman S. McDonald, MD, Kathleen Klink, MD, David Gary Smith, MD, Carol Carraccio, MD, Rose Harding, Eve Dexter, MS, Miguel Marino, PhD, Sam Jones, MD, Kelly Caverzagie, MD, Mumtaz Mustapha, MD, and Patricia A. Carney, PhD. A Model for Catalyzing Educational and Clinical Transformation in Primary Care: Outcomes from a Partnership Among Family Medicine, Internal Medicine, and Pediatrics. *Academic Medicine* 2016 Sep; 91(9): 1293-304.

14. Eskew, PM, Klink KA. Direct Primary Care: Practice, Distribution and Cost Across the Nation. *Journal of the American Board of Family Medicine* November-December 2015 28:793-801.

15. Banks G, Wingrove P, Petterson S, Klink KA. Family Physicians Contribute Significantly to Emergency Care of Medicare Patients in Urban and Suburban Areas. *American Family Physician* 15:92(6); 445. Sept 15, 2015

16. Russell T, Petterson S, Klink K, Bazemore AW. Primary Care Physicians Are More Likely to Participate in Medicare EHR Incentives than Other Eligible Physicians. *American Family Physician* 92 (3). August 1, 2015.

17. Lin Susan, Klink Kathleen. Shifting Sources of US Primary Care Physicians, 2000-2014 *Am Fam Physician*. 2015 Jun 1;91(11):758.

18. Klink KA. Incentives for Physicians to Pursue Primary Care in the ACA Era. *American Medical Association Journal of Ethics* Volume 17, Number 7, pp 637 – 646. July 2015.

19. P. Preston Reynolds, MD, PhD; Kathleen Klink, MD; Stuart Gilman, MD, MPH; Larry A. Green, MD; Russell S. Phillips, MD; Scott Shipman, MD, MPH; David Keahey, MSPH, PA-C; Kathryn Rugen, PhD, FNP; Molly Davis, BA. The Patient-Centered Medical Home: Preparation of the Workforce, More Questions than Answers. *Journal of General Internal Medicine* 2015 Jul; 30(7):1013-7.

20. Robert Phillips Jr, Klink K, Petterson S, Kojima N, Bazemore AB. The continued importance of small practices in the primary care landscape. *Am Fam Physician*. 2014 Aug 15;90(4).

21. Klink, Kathleen. Commentary re Urgent Care and Emergent Care Rural/Frontier Family Physicians, *Journal of the American Board Family Medicine*, July-August 2014 27:444-446.
22. Younge R, Klink KA, Dominguez-Rafer C, *Family Medicine Is Alive at Columbia*, *Family Medicine*, Vol 42(3):158, 2010.

### Interprofessional Education and Practice to Optimize Care

23. Kathleen A. Klink, Amber K. Fisher, Joseph C. Chiovaro, Jessica A. Davila, Rebecca A. Stout, Anthony P. Albanese, Edward T. Bope, Karen M. Sanders. The department of veterans affairs rural interprofessional faculty development initiative (RIFDI): A novel approach to expanding the rural workforce. *Journal of Interprofessional Education & Practice*, 30 (2023) 100590.
24. Jemma Ayvazian, Lisa Muirhead, Sherley Belizaire, Samuel S. King, Janet Campbell, Kathleen Klink. Establishing competency-based measures for Department of Veterans Affairs post-graduate nurse practitioner residencies. *Journal of Professional Nursing* 37 (2021) 962–970.
25. Klink, K. Transforming primary care clinical learning environments to optimize education, outcomes, and satisfaction. Guest editorial *Federal Practitioner*, September 2018; 35(8): 6 – 8.
26. Moore MA, Coffman M, Cawley JF, Crowley D, Miller A, Klink K. Analysis of 2011 physician assistant education debt load. *JAAPA*. 2017; 30(3): 37-43.
27. Wyer PC, Stojanovic Z, Shaffer JA, Placencia M, Klink KA, Fosina MJ, Lin SX, Barron B. Combining Training in Knowledge Translation with Quality Improvement to Reduce 30-day Heart Failure Readmissions in a Community Hospital Setting: A Case Study. *Journal of Evaluation in Clinical Practice*, 24 September, 2015.
28. Klink KA, Joskow R, *Interprofessional Education and Practice: An Opportunity to Reunite the Mouth with the Body and Make the Patient Whole*, *Journal of the Academy of Distinguished Educators*, Vol 2, No. 1, 2014

### China Family Medicine Workforce Development

29. Klink K, Lin S., A Pilot Survey of Community Health Services in China, *Family Medicine*, 40 (9); 615-616, 2008
30. Kathleen Klink, Susan Lin, Xueping Du, Jianqing Dong, Zachary Elkin, Daniel Strigenz, Steven Liu, Smoking Cessation Knowledge Attitudes and Practice Among Community Health Providers in China. *Family Medicine*; 43(3):198-200, 2011

### Clinically Related Topics

31. Vidair HB, Boccia AS, Johnson JG, Verdelli H, Wickramaratne P, Klink KA, Softness AM, Dominguez-Rafer C, Younge RG, Weissman MM, "Depressed Patients' Treatment Needs and Children's Problems in an Urban Family Medicine Practice" *Psychiatric Serv*, 2011 Mar; 62(3): 317 - 21

32. Anderson, M, Cohrssen A, Klink KA, Brahver D, Are a Speculum Examination and Wet Mount Always Necessary for Patients with Vaginal symptoms? A Pilot Randomized Controlled Trial, Journal American Board Family Medicine, Vol 22(6) pp 617-624, Nov/Dec 2009.

33. Anderson MR, Klink KA, Cohrssen A, Evaluation of vaginal complaints JAMA. 291(11):1368-79, 2004.

### **Book Chapters**

Formicola, AJ and Hernandez-Cordero, L., (ed), Mobilizing the Community for Better Health: What the Rest of America Can Learn from Northern Manhattan, Chapter 15, "Scaling Up," (co-author) Columbia University Press, New York, NY, 2011

Sloane, Phillip, (ed), Essentials of Family Medicine, 6th edition, Chapter: "Dizziness" Lippincott Williams & Wilkins, Baltimore, MD, 2011

Sloane, Phillip, ed, Essentials of Family Medicine, 5th edition, Chapter: "Dizziness," Lippincott Williams & Wilkins, Baltimore, MD, 2008

### **Selected Abstracts Sorted by Topic**

#### **Graduate Medical Education to Meet Public Need**

"Recruiting for Diversity through Veterans Access Choice and Accountability Act (VACAA) GME Expansion Must Be Intentional" AAMC Workforce Research Conference, Tyson, Virginia, May 2018.

"Sponsoring Institutions with Five or Fewer Residency Programs Produce the Most General Internists and Family Physicians" Hemeida S, Bazemore AB, Klink KA, Petterson S, Wingrove PM, North American Primary Care Research Group, Annual Meeting, October, 2015, Cancun, Mexico.

"Characteristics of International Medical Graduates (IMGs) in the U.S. Family Medicine Workforce" Susan Lin, Richard Younge, Kathleen Klink. Society of Teachers of Family Medicine Annual Meeting, April, 2015.

"A Dramatic Decrease of Graduates from U.S. Allopathic Schools in the Family Medicine Workforce Since 2000" Susan Lin, Kathleen Klink, Peter Wingrove, Steve Petterson, AAMC Workforce Conference 4/30/2015

Characteristics of International Medical Graduates (IMGs) in the U.S. Family Medicine Workforce Susan Lin, DrPH; Richard Younge MD, MPH; Kathleen Klink MD, FAAFP, STFM Annual Conference 4/27/2015

Klink, KA, Weissman D, et al, National Residency End-of-Life Education Project: Project Abstracts and Progress Reports, Journal of Palliative Medicine, 8(3) 646-664

### Interprofessional Education and Practice to Optimize Care

“Building the Airplane While in Flight: Redesigning Workforce Education to Meet Veteran Population Clinical Needs” AAMC WF Research Meeting, May 1 – 3, 2019, Crystal City, VA  
Bowman M, Bope E, Klink K, et al.

“Rural Health Training Initiative and Health Workforce Development” An initiative by VA Office of Academic Affiliations and Office of Rural Health, AAMC Workforce Research Conference, Chicago, May 2016.

“Growth of Nurse Practitioner and Physician Assistant Workforce More Likely in States with More Primary Care” Klink KA, Petterson S, Sochalski J, Poster North American Primary Care Research Group, Annual Meeting, October, 2015, Cancun, Mexico.

Klink K, Lin S, et al, Tobacco Education, Society for Teachers of Family Medicine Annual Conference, April 27, 2010, Vancouver, B.C., Canada

### Primary Care Systems Development to Improve Access and Outcomes

“Regional Primary Care Involvement, Costs, and Outcomes of Care at the End of Life” Ankuda C, Bazemore AB, Klink KA, Petterson S, Wingrove PM, North American Primary Care Research Group, Annual Meeting, October, 2015, Cancun, Mexico.

Susan Lin, Suma Thebe, Kathleen Klink, Society of Teachers of Family Medicine, 44th Annual Spring Conference, “Can the Patient Centered Medical Home Address Disparities in Depression Care Among Ethnic Minorities?” April 28, 2011

Susan Lin, Kathleen Klink, Martey Dodoo, Society of Teachers of Family Medicine Annual Conference, “Electronic Medical/Health Record Use by Physicians in Community Health Centers,” April 2010

Susan Lin, Kathleen Klink, Academy Health Annual Meeting, “Rate of Using Basic EMR/EHR System in Community Health Centers Compared with Solo/Group Practice”, June 27 -29, 2010, Boston MA

Emily Hurstak, Judy Chertok MD, Jonathan Hansen, David Rosenthal PhD James Spears MD, Kathleen Klink MD “Homeless Patients Perceptions of Primary Medical Care in Traditional and Nontraditional Healthcare Settings,” North American Primary Care Research Group Annual Meeting, November 14 - 18, 2009, Montreal, Canada

### Health Policy Education and Application

Kathleen Klink, Daniel Derksen, Barbara Tobias, Society of Teachers of Family Medicine, 44th Annual Spring Conference, “Experiential Learning: Applying Health Policy Skills—The Robert Wood Johnson Health Policy Fellowship,” April 28, 2011

### China Family Medicine Workforce Development

Kathleen Klink, Susan Lin, Xueping Du, Jianqing Dong, Zachary Elkin, Steven Liu, Dan Strigenz, “Smoking Cessation Services Provided by Health Care Providers in Community Health

Centers in Beijing, China”, Society of Teachers of Family Medicine Annual Conference, April 2010, Vancouver, Canada

Zachary Elkin, Steven Liu, Daniel Strigetz, Susan Lin, Kathleen Klink “Competency of Chinese Community Health Care Physicians in Smoking Counseling and Cessation Techniques”, Global Health Education Consortium 19th Annual Conference, April 9 - 11, 2010, Cuernavaca, Mexico

### **Blog Posts and Reports in Reverse Chronological Order**

The Impact of Debt Load on Physician Assistants. Physician Assistant Education Association, Contract Number 103050238-01, July 2014. Megan Coffman, James Cawley, Diana Crowley, Andrew Bazemore, Newton Cheng, Shannon Fox, Kathleen Klink. Robert Graham Center, Washington D.C. May, 2015. <http://www.graham-center.org/content/dam/rgc/documents/publications-reports/reports/impact-debt-physician-assistants.pdf>

Health Affairs: Teaching Health Centers: Targeted Expansion for Immediate GME Reform  
Richard Rieselbach, Kathleen Klink, Robert Phillips, Dipesh Navsaria, Alan Axelson, David Sundwall, Deborah Clements, Matthew Jansen, and Kenneth Shine. April 24, 2015  
<http://healthaffairs.org/blog/2015/04/24/teaching-health-centers-targeted-expansion-for-immediate-gme-reform/>

Health Affairs: Integrating Behavioral Medicine into Primary Care GME: A Necessary Paradigm For 21st Century Ambulatory Practice. Alan Axelson, Stephen Xenakis, Kenneth Thompson, Kathleen Klink, Dipesh Navsaria, Karen Nichols, and Richard Rieselbach. April 24, 2015  
<http://healthaffairs.org/blog/2015/04/24/integrating-behavioral-medicine-into-primary-care-gme-a-necessary-paradigm-for-21st-century-ambulatory-practice/>

Teaching Health Centers: An Attainable, Near-Term Pathway To Expand Graduate Medical Education

Richard Rieselbach, Paul Rockey, Thomas Nasca, Kathleen Klink, Robert Phillips, Malcolm Cox, David Sundwall, John Frohna, and Katherine Neuhausen. October 17, 2014  
<http://healthaffairs.org/blog/2014/10/17/teaching-health-centers-an-attainable-near-term-pathway-to-expand-graduate-medical-education/>

### **Selected Presentations Sorted by Topic 2013 – current**

[Presentations prior to 2013 available on request]

#### **Graduate Medical Education to Meet Public Need**

“VA and Underserved Communities: Improving Access and Care through Increasing GME in Medically Underserved Settings,” K Klink and E Bope, ACGME Accreditation and Medically Underserved Workgroup, Chicago, July 13, 2018, invited.

“Who Knew and Why Care? Impact of VA Medical Education and Practice in the U.S.” Columbia University Center for Family and Community Medicine Grand Rounds, NY, NY, May 12, 2016.

“Seven Compelling Reasons to Affiliate Your Residency Training Program with the Veterans Health Administration” Society of Teachers of Family Medicine Annual Conference, Minneapolis, MN, May 2, 2016

“Seven Compelling Reasons to Affiliate Your Residency Training Program with the Veterans Health Administration” Family Medicine Program Directors Workshop, Kansas City, MO, April 1, 2016

“Veterans Choice Act: Update on the VA GME Expansion” Rural Training Track Collaborative Annual Meeting, Denver, Feb 25, 2016

“Are States Missing an Opportunity to Strengthen their Primary Care Workforce?” North American Primary Care Research Group Annual Meeting, 2015. Coutinho A, Bazemore, AB, Klink KA, Petterson S, Phillips RL, Wingrove PM

Family Medicine Congressional Conference, Washington, D.C. “Trends in Graduate Medical Education: Can We Meet the Needs of the Nation?” May 12, 2015

Beyond Flexner: Social Mission in Medical Education, Albuquerque New Mexico. “Trends in Graduate Medical Education: Can We Meet the Needs of the Nation?” April 13, 2015.

Department of Veteran Affairs, Office of Academic Affiliations, National Academic Affiliations Council annual meeting, Washington, D.C. “Training Physicians for 21st Century Practice: Veterans and Access to Primary Care.” October 16, 2014.

Inova Health System Educational Grand Rounds, Fairfax, Virginia. “HRSA and GME Programs” June 5, 2013.

Institute of Medicine Committee on Governance and Financing of Graduate Medical Education planning meeting, April 23, 2012, Washington, D.C.

Society of Teachers of Family Medicine Annual Conference, “HRSA Update on Teaching Health Centers”, April 28, 2012

Association of American Medical Colleges Physician Workforce Research Conference, “Workforce and the Affordable Care Act: Where Are We Now?” May 5, 2011, National Harbor, MD

American Medical Association State-Based Graduate Medical Workforce Summit, invited speaker: “Teaching Health Centers”, November 18, 2010, Chicago, IL

American Academy of Family Physicians, “Medical Practice and the Pharmaceutical Industry: Financial and Ethical Pitfalls,” May 11, 2005, NY, NY

Society for Teachers of Family Medicine, NE Regional Meeting, “Educating Residents about Pharmaceutical Promotions,” October 23, 2004

Society for Teachers of Family Medicine, 36th Annual Spring Conference, “Educating Residents about Pharmaceutical Representatives,” September 22, 2003, Atlanta, GA

Interprofessional Education and Practice in High Need Sectors and Populations

“VA Initiatives to Enhance Health Professions Education and Research at HBCUs, Overview from VA Academic and Research Offices, HBCU Competitiveness” HBCU Week: Aligning Institutional Missions with America’s Priorities, Panel Presentation with Marisue Cody, Kenneth R. Jones, Jeannette E. South-Paul, September 17, 2018, Washington, DC.

“Walking the Walk: Educating Clinicians to Meet Patient Needs—VA’s Training Footprints Leading the Way” Panel Leader and Moderator; American Association of Medical Colleges Health Workforce Research Conference, May 5 – 6, 2017.

“VA Rural Health Training & Education Initiative (RHTI) and Health Workforce Development” AAMC Workforce Research Conference, Chicago, May 5, 2016 Columbia University College of Dental Medicine Interprofessional Education Symposium, panel chair and moderator, June, 2012, NY, NY

### Primary Care Development to Improve Access to Care

“Family Physician Characteristics, Attitudes, and Beliefs Regarding Implementing Telehealth Services” Coffman M, Bazemore AB, Jetty A, Klink KA, Petterson S. North American Primary Care Research Group Annual Meeting, 2015

Georgetown University Health Policy Hill Day, 2015 Health Policy Workshop. “Current State of the Primary Care Workforce and Access.” June 15, 2015.

Columbia University Medical Center, Center for Family and Community Medicine Jan 8 2015: “Generalism: An Old Idea in a New Era,” January 8, 2015.

George Washington University Milken Institute School of Public Health. “Generalism: An Old Idea in a New Era.” November 13, 2014.

Illinois Academy of Family Physicians Annual Meeting Plenary “Family Medicine and Primary Care: Challenge and Promise in an Era of Health Reform.” November 7, 2014.

Family Medicine Education Consortium Annual Meeting. Plenary: Crystal City, VA. “Health is Primary: Becoming Family Medicine--A Future Built on Past and Present.” October 24, 2014

National Health Policy Forum, invited speaker, “Health Care in Underserved Communities: Washington Heights/Inwood Health Initiative and the Patient Centered Medical Home: Opportunities and Barriers” April 6, 2010, NY, NY

The David Rogers Health Policy Colloquium, Weil Cornell Medical College, invited speaker: “The Patient Centered Medical Home and Health Reform,” December 16, 2009, NY, NY

Community Physicians of New York-Presbyterian Hospital, invited speaker, “The Patient Centered Medical Home and Health Care Reform,” November 12, 2009, NY, NY

New York Presbyterian Hospital Executive Council, “The Patient Centered Medical Home: The Concept, Debate and Implications,” May 12, 2009, NY, NY

Columbia University College of Physicians and Surgeons Brown Scholars Annual Conference invited speaker, “Systemic and Economic Challenges to Primary Care Development,” April 20, 2009, NY, NY

Primary Care Imperative Series, Columbia Center for Family and Community Medicine, “Primary Care: Dead or New Deal?” January 25, 2009, NY, NY

Third Annual Symposium for Family Medicine, “Family Medicine, Good for the Nation, Good for the Individual,” August 2006, Beijing, China

## Health Policy Education and Development to Improve Care and Outcomes

Vagelos College of Physicians and Surgeons Center for Family and Community Medicine Faculty Wellness Series, implementing “the Pause” in Personal and Clinical Settings,” delivered with Dr. Pamela Sass, March 14, 2024.

Society of Teachers of Family Medicine, Orlando, Florida. “Leadership to Create Change, Using the Institute of Medicine’s Report on Graduate Medical Education as a Case Study to Communicate Key Policy Issues,” Winston Liaw, Hope Wittenberg, Kathleen Klink. April 28, 2015.

Columbia University Center for Family and Community Medicine invited presentation: Primary Care Workforce, HRSA and the Affordable Care Act, January 9, 2014, New York, NY.

Association of American Medical Colleges Physician Workforce Research Conference, panel chair and moderator: May 2-3, 2013, Alexandria VA

GWU School of Public Health and Health Services Geiger Gibson Program in Community Health Policy Capstone Program, invited speaker, April 16, 2013, Rockville, MD

National Hispanic Medical Association 17th Annual Conference, Leadership Fellowship Forum, invited speaker, April 24, 2013, Washington, D.C.

Beyond Flexner, Social Responsibility in Medical Education Conference, panel chair and moderator, May 14 – 17, 2012

Society of Teachers of Family Medicine Annual Conference, invited speaker: The ACA, HRSA, STFM and Family Medicine, April 28, 2012

Family Medicine Congressional Conference, invited speaker, “Health Policy, An Inside View,” May 20, 2009, Washington, D.C.

New York Presbyterian Healthcare System Ambulatory Care Council, “Quality + Efficiency = Value,” May 6, 2009, NY, NY

Society for Teachers for Family Medicine, “Robert Wood Johnson Health Policy Fellowship,” May 1, 2009, Denver, CO

American Dental Education Association Legislative Advisory Committee, “Dental Education and Title VII Reauthorization,” September 23, 2008, Washington, D.C.

Institute of Medicine, President’s Health Policy Fellows Forum, “Primary Care Workforce Development,” June 23, 2008, Washington D.C.

## China Family Medicine Workforce Development

Second Annual Symposium for Family Medicine, “Family Medicine from 10,000 Meters--A Review of the Scope of Family Medicine from an International Perspective,” August, 2005, Beijing, China

Chinese Community Health Physicians Conferences: “Family Medicine, Good for the Nation, Good for the Individual,” August 25, 2006, Shen Yang, China

Chinese Community Health Physicians Conferences: “Family Medicine, Good for the Nation, Good for the Individual” August 22, 2006, Lanzhou, China

Society for Teachers of Family Medicine (STFM) Annual Meeting, “Chinese General Practice and Community Health Service (CHS),” 2007, Chicago, IL

New York Presbyterian Hospital Department of Family Medicine, “Overview of the Chinese Community Health Service”, July 2007

Sixth Annual Symposium for Family Medicine and Chinese Community Health Services, “The US Health Care System and Health Reform,” August, 2009, Beijing China

“Education of American Physicians” International Symposium-Chinese American Conference, Chinese Medical Doctors Association/University of Wisconsin Department of Family and Community Medicine, Madison Wisconsin August 12-13, 2016.

“U.S. Health Care Reform: Insurance and Payment” Chinese Medical Doctors Association 2017 General Practitioners Training Summit Forum & 14th Annual Conference of General Practice and Community Health, Nanjing, China, April 19 – 21, 2017, invited.

#### Clinical Topics

New York Presbyterian Hospital Department of Family Medicine, “Diagnosis and Treatment of Metabolic Syndrome,” September 2006, NY, NY

St. John’s Hospital Medical Staff Grand Rounds, “The Annual Physical Exam: Who Benefits, the Doctor or the Patient?” December 9, 2005, Queens, NY

Family Medicine Preventive Care Conference, Columbia University Medical Center, “The Annual Physical Exam: Who Benefits the Doctor or the Patient?” November 12, 2005, NY, NY

#### **Selected Activities in Reverse Chronological Order, 2026 - 2013**

[Activities prior to 2013 available on request]

National Academy of Medicine—Robert Wood Johnson Foundation Health Policy Fellowship Quarterly Forum Moderator, November 12, 2025, “Medicaid Programs Focus and Funding Variations by State”

Clinical Pastoral Education: Completed two Units including 600 hours clinical care, September 2024 – May 2025, ACPE certified New York Zen Center for Contemplative Care.

New York Zen Center for Contemplative Care, Fellowship in Contemplative Medicine, July 2023 - June 2024

Family Medicine, an official journal of The Society of Teachers of Family Medicine (STFM), manuscript reviewer, 2023

National Academy of Medicine—Robert Wood Johnson Foundation Health Policy Fellowship Committee on Diversity and Inclusion, 2021 – 2023

National Academy of Medicine—Robert Wood Johnson Foundation Health Policy Fellowship Quarterly Forum Planning Committee Forum Moderator: “Healthcare Workforce Policy Issues, April 12, 2023”

National Academy of Medicine—Robert Wood Johnson Foundation Health Policy Fellowship Quarterly Forum Planning Committee, 2020 – present.

National Academies of Science, Engineering and Medicine Global Health Forum, Social Determinants of Mental Health Planning Council, 2019

U.S. Surgeon General's Oral Health Report, Invited Reviewer, 2019

Reviewer HRSA Academic Units-Primary Care Training and Enhancement (AU-PCTE) Research Proposals, 2018 - 2019

HRSA Rural Residency Program Development Technical Assistance Center Advisory Panel, 2019

National Collaborative for Improving the Clinical Learning Environment (NCICLE) Workgroup on Health Care Disparities, 2018

Accreditation Council of Graduate Medical Education, Workgroup on Underserved Populations, 2018

Accreditation Council of Graduate Medical Education, Council of Review Committee Chairs, Federal Representative, 2017 – 2018.

National Academies' Global Forum on A Systems Approach to Alleviation Work-Induced Stress and Improving Health, Well-being and Resilience of Health Professionals Within and Beyond Education, April 26 – 27, 2018

National Academies' Global Forum on Innovation in Health Professional Education, VA representative, 2016 – 2020.

Accreditation Council on Graduate Medical Education (ACGME) 2016 Sponsoring Institutions 2025 (SI 2025) Listening Session, May 2016

Starfield Summit on Primary Care Research, planning committee and invited participant, Washington, DC, April 2016

The GME Initiative: Medical Education for America's Health: workgroup contributor and participant, 2014 – 2016

National Leaders Summit on Integrating Behavioral Health and Primary Care, August 13-14, 2015, Washington, DC; planning committee and invited discussant

Beyond Flexner, Social Responsibility in Medical Education Conference, invited panelist, Albuquerque, NM, April 13, 2015

Accreditation Council on Graduate Medical Education (ACGME) Board of Directors, federal representative, September 2010- February 2014

Transforming Patient Care: Aligning Inter-professional Education with Clinical Practice Redesign, January, 2013 / Atlanta, Georgia, invited participant and contributor to conference report:

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